

# What I Learned Over Baghdad One Night



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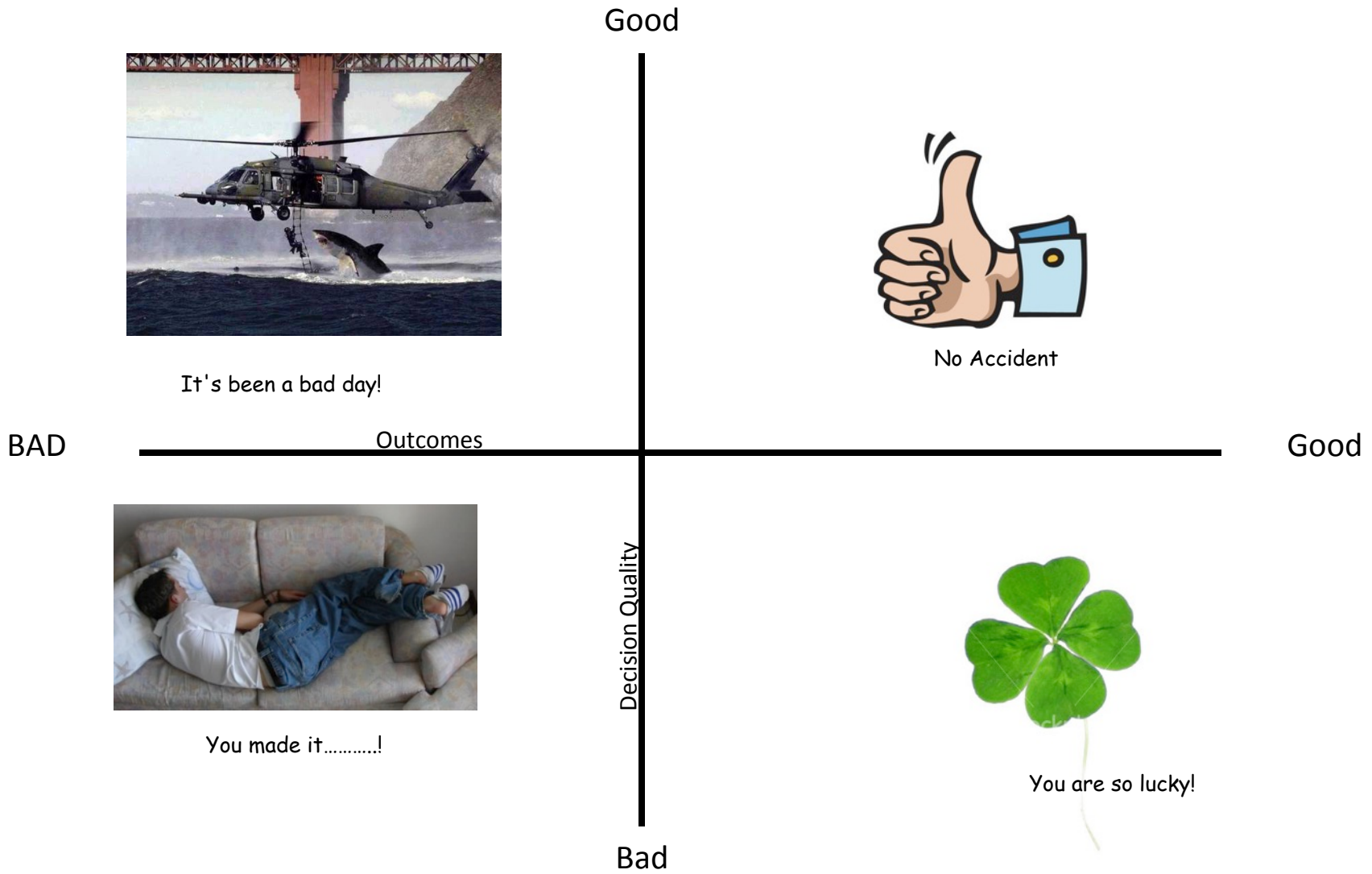
# How did Midshipman Crenshaw meet the Queen?



It all comes down to choices

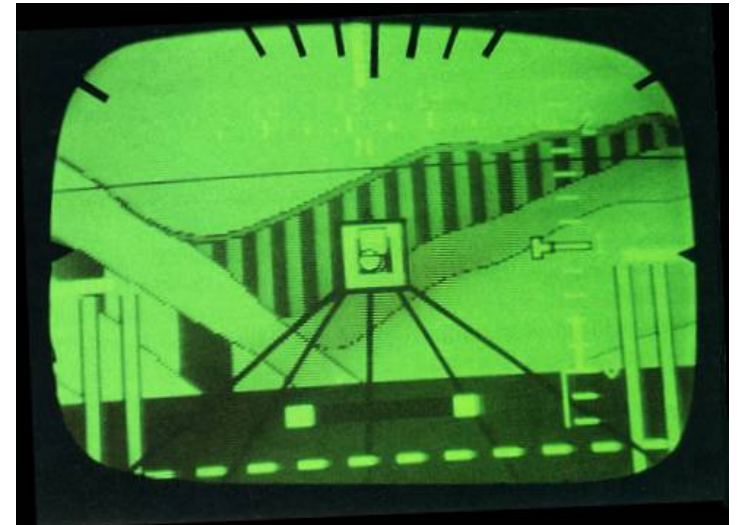






# A Lifetime of Lessons in One Night

- Train like you fight
- Hope is a poor strategy
- Plan, plan, plan....then execute
- The only thing worse than being late is being early
- Have a backup plan
- Trust your wingman
- Your wingman trusts you
- Focus on your job and be good at it
- Don't depend on luck, but use all you can
- Turn into trouble
- Have confidence.....not arrogance
- Everyone watches a leader....all the time....everywhere
- Be brave, not foolish (Live to fight another day)
- The ramp can kill you just as dead as any missile
- Appreciate, recognize and thank your crew



# Train Like You Fight

- Learn from every flight
- Don't let up because it's a practice mission
- Build up habit patterns so you react from instinct
- Break bad habits





# Hope is a poor strategy

- No substitute for practice
- Identify every weakness and fix them



# Plan, Plan, Plan...Execute

- Leave nothing to chance
- Have contingencies
- Trust your plan
- Execute with confidence  
(and passion)





# The only thing worse than being late is being early



- Perfection demands exactness
- Professionalism demands exactness

- 1500 miles in 3 hours +/- 10 secs was our standard
- Constantly evaluate your position and status



# Have a backup plan



- Nothing ever goes according to the plan
- Change the odds in your favor
- Assume nothing
- If all is well, all is not well





# Trust your wingman

## Your wingman trusts you

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- Nothing ever goes according to the plan
- Change the odds in your favor
- Assume nothing
- If all is well, all is not well

# Focus on your job and be good at it



- Lord Nelson practiced every day
- No one knows your job like you
- Be accountable to yourself

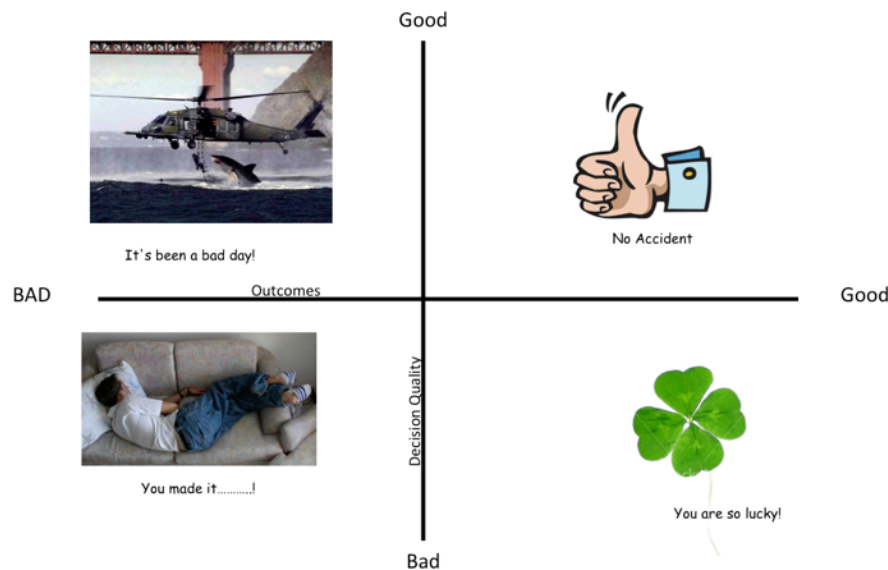




# Don't depend on luck (but use all you can!!)



- Every success has some element of luck
- Control the control-able...don't sweat the other stuff



# Turn into trouble

- Turn into a missile
- If someone is in trouble, head towards them



If not you, then who?





# Have confidence, not arrogance

- Confidence comes from **practice** and **competency**



- Arrogance comes from **satisfaction** and **complacency**

# Everyone watches a leader

- Never let your guard down
- What do you do when no one is looking?
- Leaders can be grown, but the ground must be fertile. Everyone has the potential to be a leader.





# Be Brave, but not foolish (Live to fight another day)

- Discretion is the better part of valor
- Know your limitations
- Don't drag down others with you
- Choose your battles



# The ramp can kill you too

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- 100% beginning to end
- No margin for error, even in the end
- Sweat the little things





# Appreciate, recognize and thank your crew

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- No one does it alone
- They may be your boss one day
- Leading is all about following and serving



It all comes down to *your* choices

